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TOP SECRET

OFFICE OF

## THE DIRECTOR OF CENTRAL INTELLIGENCE

WASHINGTON, D. C. 20505

MEMORANDUM FOR: Assistant Secretary of Defense, Systems Analysis

SUBJECT : Target Oriented Display

REFERENCE : Memorandum for Deputy Secretary of Defense  
from Assistant Secretary of Defense, Systems  
Analysis, dated 16 May 1968, Same Subject.

1. With respect to the referenced memorandum, I am pleased to see that you regard continuation of the TOD effort as worthwhile. However, the Director and I are concerned with the confusion and duplication that a separate Defense TOD action, taken independently of the community TOD, would produce. This is not a question of the right of your Department to call for information it considers essential; it is a question of the disservice which unilateral and uncoordinated action could represent in terms of an orderly community-wide effort to develop further information to improve the over-all TOD.

2. As a result of our experience to date in structuring and analyzing the initial TOD effort, we are also disturbed by your recommendation to eliminate resource identification by the Collection, Processing and Production functions. We also do not agree with the elimination of the Investment and Expense cost breakdowns inasmuch as they are proving particularly significant in our assessment of TOD data.

3. I can illustrate our general concern with these matters by reference to the "observations" in your memorandum to the Deputy Secretary, i.e.,:

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The attached memorandum is addressed to the invalidity of this "observation". It also illustrates the importance which we give to including in the TOD the detailed information break-outs which the referenced DOD memorandum discounts.

4. With regard to the suggestion in your memorandum that five new mission categories be emphasized, I would hope that these could be accommodated within and be compatible with a continuing community TOD effort. After all, Warning and Order of Battle are National Intelligence problem areas as well as of departmental concern.

5. It would be extremely helpful to us if your people could prepare and present to the TOD Committee explicit definitions proposed for these five categories and the criteria for resource identification within them. I would like to have the TOD people on my staff explore methods of integrating the material you need into a compatible community TOD structure.

John A. Bross  
D/DCI/NIPE

Attachment:

Memorandum for the Record from [redacted]  
Subject: Analysis of TOD Resources Against the USSR  
Ground Forces, dated 28 June 1968.

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Remarks:

Wally - See our cf.  
I thought it wise  
to write Selin rather  
than his son. Your  
news was very  
opportune and helpful.  
Re copy of my letter has  
gone to you & Hale.

FOLD HERE TO RETURN TO SENDER

FROM: NAME, ADDRESS AND PHONE NO.

DATE

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